

# MEGA-PROJECTS

The Changing Politics of Urban Public Investment

ALAN ALTSHULER and DAVID LUBEROFF

Jianjun Gao

Mega-Projects Alan A. Altshuler, David E. Luberoff, 2004-05-13 A Brookings Institution Press and Lincoln Institute of Land Policy publication Since the demise of urban renewal in the early 1970s the politics of large scale public investment in and around major American cities has received little scholarly attention In Mega Projects Alan Altshuler and David Luberoff analyze the unprecedented wave of large scale mega public investments that occurred in American cities during the 1950s and 1960s the social upheavals they triggered which derailed large numbers of projects during the late 1960s and early 1970s and the political impulses that have shaped a new generation of urban mega projects in the decades since They also appraise the most important consequences of policy shifts over this half century and draw out common themes from the rich variety of programmatic and project developments that they chronicle The authors integrate narratives of national as well as state and local policymaking and of mobilization by mainly local project advocates with a profound examination of how well leading theories of urban politics explain the observed realities. The specific cases they analyze include a wide mix of transportation and downtown revitalization projects drawn from numerous regions most notably Boston Denver Los Angeles New York City Chicago Atlanta Dallas Portland and Seattle While their original research focuses on highway airport and rail transit programs and projects they draw as well on the work of others to analyze the politics of public investment in urban renewal downtown retailing convention centers and professional sports facilities In comparing their findings with leading theories of urban and American politics Altshuler and Luberoff arrive at some surprising findings about which perform best and also reveal some important gaps in the literature as a whole In a concluding chapter they examine the potential effects of new fiscal pressures business mobilization to relax environmental constraints and security concerns in the wake of September 11 And they make clear their own views about how best to achieve a balance between developmental environmental and democratic values in public investment decisionmaking Integrating fifty years of urban development history with leading theories of urban and American politics Mega Projects provides significant new insights into urban and intergovernmental politics <u>Decision-making on Mega-projects</u> Hugo Priemus, Bent Flyvbjerg, Bert van Wee, 2008-01-01 It will be useful for those experienced and senior professionals who are charged with authorizing and controlling projects Recommended P F Rad Choice Building on the seminal work of Bent Flyvbjerg this book is a collection of expert contributions that will prove essential to anyone wanting to understand why mega projects go wrong and how they can be made to work better Professor Sir Peter Hall University College London UK This book offers a refreshing and fascinating look at mega projects from the perspective of public evaluation and planning With the changing role of the public sector in planning and implementing large scale projects and a subsequent strong emergence of private public modes of operation mega projects have become a problematic phenomenon This volume is a major source of information and reference It provides the reader with unique insights and caveats in mega projects planning Peter Nijkamp VU University Amsterdam The

Netherlands This book enlarges the understanding of decision making on mega projects and suggest recommendations for a more effective efficient and democratic approach Authors from different scientific disciplines address various aspects of the decision making process such as management characteristics and cost benefit analysis planning and innovation and competition and institutions The subject matter is highly diverse but certain questions remain at the forefront For example how do we deal with protracted preparation processes how do we tackle risks and uncertainties and how can we best divide the risks and responsibilities among the private and public players throughout the different phases of the project Presenting a state of the art overview based on experiences and visions of authors from Europe and North America this unique book will be of interest to practitioners of large scale project management politicians public officials and private organisations involved in mega project decision making It will also appeal to researchers consultants and students dealing with substantial engineering projects complex systems project management and transport infrastructure **Urban Megaprojects** Gerardo del Cerro Santamaria, 2013-06-06 This book discusses the economic and political conditions that facilitate megaproject implementation and what are the impacts on urbanity and livability of such costly mode of urban development It includes contributions from sociologists planners geographers and architects making it a truly multidisciplinary project The Political Economy of Megaprojects in Asia Hyun Bang Shin, Dong-Wan Gimm, 2025-02-18 This book offers a comprehensive analysis of how the developmental goals of Asian states are reflected in large scale projects and how various actors both realize and challenge these goals The rise of Asian economies has spurred the proliferation of megaprojects through large scale resource mobilization necessitating varying degrees of state intervention Despite neoliberal pressures these projects remain linked to national developmental aspirations driven by domestic transnational or combined pro growth interests and serve multiple political purposes The book advances the argument that megaprojects embody the dynamics of multiscalar strategic relations that determine the process and outcome of urbanization These projects create iconic landmarks new towns central business districts and infrastructure showcasing intertwined political and economic interests By examining contemporary megaprojects in China South Korea Taiwan India Malaysia and Turkey the contributing authors reveal the complexity of urbanizing forces and their multiscalar nature in shaping the built environment and shed light on the intricate interplay of state strategies economic needs and sociopolitical forces that influence urban landscapes This interdisciplinary work provides a nuanced understanding of the political economy underpinning Asian urbanization and contributes to ongoing debates on urban development state society relations and the production of space in the context of globalization Chapter 1 of this book is freely available as a downloadable Open Access PDF at http www taylorfrancis com under a Creative Commons Attribution Non Commercial No Derivatives CC BY NC ND 4 0 license The Oxford Handbook of Urban Politics Karen Mossberger, Susan E. Clarke, Peter John, 2015-02-15 The Oxford Handbook of Urban Politics is an authoritative volume on an established subject in political science and the academy more generally urban

politics and urban studies. The editors are all recognized experts and are well connected to the leading scholars in urban politics The handbook covers the major themes that animate the subfield the politics of space and place power and governance urban policy urban social organization citizenship and democratic governance representation and institutions approaches and methodology and the future of urban politics Given the caliber of the editors and proposed contributors the volume sets the intellectual agenda for years to come American Urban Politics in a Global Age Paul Kantor, Dennis R. Judd, 2015-10-05 Bringing together a selection of readings that represent some of the most important trends and topics in urban scholarship today American Urban Politics provides historical context and contemporary commentaries on the economy politics culture and identity of American cities This seventh edition examines the ability of highly autonomous local governments to grapple with the serious challenges of recent years challenges such as the stresses of the lingering economic crisis and a series of recent natural disasters Features Each chapter is introduced by an editor s essay that places the readings into context and highlights their central ideas and findings Division into three historical periods emphasizes both the changes and continuities in American urban politics over time The reader is the perfect complement for Judd Swanstrom s City Politics The Political Economy of Urban American 7 e also available in a new edition ISBN 0 205 03246 X <u>Transformations</u> Nicholas Wise, Julie Clark, 2017-06-14 Economic restructuring and demographic change have in recent years placed much strain on urban areas with the effects falling disproportionately on neighbourhoods that were previously underpinned by industry and manufacturing This has presented policy makers and city planners with a binary choice to resist change and stagnate or to change and attempt to keep up with the pace of global demand This edited book tells the story of how urban transformation impacts on people's lives and everyday interactions to question where and to whom benefit accrues from these changes Urban Transformations offers insight into both risk and reward as local communities and public authorities creatively address the challenge of building vital and sustainable urban environments The authors in this edited collection argue that understanding the specifics of community space and place is crucial to delivering insights into how where when why and for whom urban areas might successfully transform The chapters investigate urban change using a range of approaches and case studies from the four corners of the Earth from the United States to Iran from the United Kingdom to Canada The varying scales at which governance or regeneration initiatives operate the nature and composition of urban communities and the local or global interests of different private sector actors all raise questions for urban policy and practice It is important to not only consider the drivers of regeneration but its beneficiaries need to be identified This edited volume addresses and elaborates on critical issues facing urban transformation and renewal as a basis for future discussion on strategies for successful urban transformation Infrastructure Planning and Finance Vicki Elmer, Adam Leigland, 2013-11-07 Infrastructure Planning and Finance is a non technical guide to the engineering planning and financing of major infrastucture projects in the United States providing both step by step guidance and a broad overview of the

technical political and economic challenges of creating lasting infrastructure in the 21st Century Infrastructure Planning and Finance is designed for the local practitioner or student who wants to learn the basics of how to develop an infrastructure plan a program or an individual infrastructure project A team of authors with experience in public works planning and city government explain the history and economic environment of infrastructure and capital planning addressing common tools like the comprehensive plan sustainability plans and local regulations. The book guides readers through the preparation and development of comprehensive plans and infrastructure projects and through major funding mechanisms from bonds user fees and impact fees to privatization and competition The rest of the book describes the individual infrastructure systems their elements current issues and a how to do it section that covers the system and the comprehensive plan development regulations and how it can be financed Innovations such as decentralization green and blue green technologies are described as well as local policy actions to achieve a more sustainable city are also addressed Chapters include water wastewater solid waste streets transportation airports ports community facilities parks schools energy and telecommunications Attention is given to how local policies can ensure a sustainable and climate friendly infrastructure system and how planning for them can be integrated across disciplines Smart Urban Regeneration Simon Huston, 2017-09-01 The role of real estate in our cities is crucial to building sustainable and resilient urban futures Smart Urban Regeneration brings together institutional planning and real estate insights into an innovative regeneration framework for academics students and property professionals Starting by identifying key urban issues within the historical urban and planning backdrop the book goes on to explore future visions the role of institutions and key mechanisms for smart urban regeneration Throughout the book international case studies and discussion questions help to draw out global implications for urban stakeholders Real estate professionals face a real challenge to build visionary developments which resonate locally yet mitigate climate change and curb sprawl and foster biodiversity By avoiding the dangers of speculative excess on one side and complacency on the other Smart Urban Regeneration shows how transformation aspirations can be achieved sustainably Academics students and professionals who are involved in real estate urban planning property investment community development and sustainability will find this book an essential guide to smart urban regeneration investment Power in Megaproject Decision-making Jessica Pooi Sun Siva, Thayaparan Gajendran, 2024-07-31 This research based book critically examines the complex interplay of power relations in decision making in megaprojects This book is tailored for academics students practitioners clients and policymakers and addresses a significant gap in understanding how formal and informal power influences decision making Through applying governmentality theory and narrative inquiry from thirty nine interviews this book presents over sixty five detailed stories offering a series of real life narratives that expose the diverse forms of power at play in megaprojects The stories reveal how deviations from norms can significantly impact project outcomes This book uncovers the complex web of power relations institutional norms and individual actions driving decisions This book provides a framework illustrating four

behavioural contexts entrepreneurial box ticking deception and recklessness as manifestations of megaproject decision making providing readers with a tool to understand and navigate the intricate power dynamics in megaprojects Readers will benefit from practical insights and strategies for fostering conducive decision making environments tailoring interventions to promote constructive behaviours and mitigating harmful actions This book is a resource for anyone seeking to grasp the complexities of megaproject management in the context of power relations shaping their decision making leading to success

Global Megaprojects Virginia A. Greiman, 2023-01-19 GLOBAL MEGAPROJECTS The definitive guide to international megaprojects from an undisputed authority in the field In Global Megaprojects Lessons Case Studies and Expert Advice on International Megaproject Management distinguished international megaproject researcher and consultant Virginia A Greiman delivers a comprehensive and incisive discussion of a key topic in global infrastructure development the international megaproject In the book readers will find indispensable guidance and insights from experienced megaproject experts as well as over 20 case studies highlighting practical solutions to common and pressing issues faced by project stakeholders around the world This book was written to demonstrate that megaprojects can and have accomplished major economic social and technical advancements thought impossible but achieved by successfully confronting the challenges of the time This book offers solutions and prescriptions for megaproject participants to overcome the complex challenges presented by these projects It incorporates the latest evidence based theory and a wealth of practical experience and provides a truly international perspective showcasing viewpoints from a diverse collection of regions cultures and industries Global Megaprojects also presents Thorough introductions to megaprojects and their lifecycles including the megaproject ecosystem and the world's emerging megaprojects. In depth examinations of megaproject finance and economics including innovation and value driven program management Extensive explorations of complex project leadership including the characteristics of uncertainty complex projects and cross cultural dynamics Comprehensive discussions of megaproject implementation management including global delivery methodologies and strategic objective alignment Global Megaprojects Lessons Case Studies and Expert Advice on International Megaproject Management will earn a place in the libraries of project managers policymakers academics contractors engineers suppliers investors and sponsors of large international Nuclear Waste Politics Matthew Cotton, 2017-07-14 The question of what to do with radioactive waste has projects dogged political administrations of nuclear powered electricity producing nations since the inception of the technology in the 1950s As the issue rises to the forefront of current energy and environmental policy debates a critical policy analysis of radioactive waste management in the UK provides important insights for the future Nuclear Waste Politics sets out a detailed historical and social scientific analysis of radioactive waste management and disposal in the UK from the 1950s up to the present day drawing international comparisons with Sweden Finland Canada and the US A theoretical framework is presented for analysing nuclear politics blending literatures on technology policy environmental ethics and the geography

and politics of scale The book proffers a new theory of ethical incrementalism and practical policy suggestions to facilitate a fair and efficient siting process for radioactive waste management facilities. The book argues that a move away from centralised high capital investment national siting towards a regional approach using deep borehole disposal could resolve many of the problems that the high stakes inflexible megaproject approach has caused across the world This book is an important resource for academics and researchers in the areas of environmental management energy policy and science and Making Megacities in Asia Du Huynh, 2019-10-19 This book analyses and compares the development paths of five major cities in East and Southeast Asia since the early 1960s including Ho Chi Minh City Jakarta Manila Seoul and Shanghai In examining these five cases through a carefully crafted conceptual framework the author excavates an understanding of the dynamics that have enabled Seoul and Shanghai to become highly competitive as major engines of economic growth while simultaneously accounting for why the other three cities have faced numerous problems in terms of meeting their development goals Presenting both quantitative and qualitative data to trace the course of changes between 1960 and 2015 the case studies curate six possible explanations for the different cities developmental trajectories The book considers the national development strategy matters to the development of cities and positions the share of budget revenue retained for cities expenditure as critical The author demonstrates that consistently pursuing long term strategies is important and that public entrepreneurship with powerful supporting coalitions is vital. The book illustrates how master plans have played limited roles in the building of cities and that fragmented governments are often at the root of the problems facing a city's development This book will be highly relevant to researchers in international and Asian urban development

LA Sports Wayne Wilson, David K. Wiggins, 2018-02-15 LA Sports brings together sixteen essays covering various aspects of the development and changing nature of sport in one of America's most fascinating and famous cities. The writers cover a range of topics including the history of car racing and ice skating the development of sport venues the power of the Mexican fan base in American soccer leagues the intersecting life stories of Jackie and Mack Robinson the importance of the Showtime Lakers the origins of Muscle Beach and surfing sport in Hollywood films and more Public Financial

Management Howard A. Frank, 2006-01-13 Public Financial Management covers the five major pillars of this sub discipline of public administration context public finance retirement systems performance measurement and budgeting and international perspectives. This text offers practitioners information valuable in their day to day operations while also providing students in public adm The Oxford Handbook of Megaproject Management Bent Flyvbjerg, 2017-06-01 The Oxford Handbook of Megaproject Management provides state of the art scholarship in the emerging field of megaproject management Megaprojects are large complex projects which typically cost billions of dollars and impact millions of people like building a high speed rail line a megadam a national health or pensions IT system a new wide body aircraft or staging the Olympics The book contains 25 chapters written especially for this volume covering all aspects of megaproject management

from front end planning to actual project delivery including how to deal with stakeholders risk finance complexity innovation governance ethics project breakdowns and scale itself Individual chapters cover the history of the field and relevant theory from behavioral economics to lock in and escalation to systems integration and theories of agency and power All geographies are covered from the US to China Europe to Africa South America to Australia as are a wide range of project types from hard infrastructure to soft change projects In depth case studies illustrate salient points The Handbook offers a rigorous research oriented up to date academic view of the discipline based on high quality data and strong theory It will be an indispensable resource for students academics policy makers and practitioners **Canada: The State of the Federation 2015** John R. Allan, David L.A. Gordon, Kyle Hanniman, André Juneau, 2018-08-01 Renewing and expanding national infrastructure is critical to the wellbeing and productivity of Canadians and is one of the foremost challenges confronting our federal provincial and municipal governments Not only are the required investments dauntingly large for all three levels of government but so too is the required level of intergovernmental cooperation if our goals are to be realized The 2015 State of the Federation volume advances our understanding of these infrastructure challenges and identifies how best to resolve them The contributors to the volume provide historical or international comparative perspectives and utilize legal economic or administrative approaches to examine the nature and magnitude of the so called infrastructure deficit and the question of how best to finance the necessary investments The possible roles played by deficits and debt are considered together with options such as public private partnerships and asset recycling and a possible Aboriginal resource tax to finance the on reserve infrastructure needs of First Nations Considerable attention is also paid to pricing the use of infrastructure both to achieve efficiency in use and to avoid excess demand and an exaggerated perception of the required level of investment Other contributors examine the infrastructure investment decision processes at the federal and provincial levels and consider the optimal allocation of responsibility for infrastructure investments among the different levels of government and the related issue of the role of intergovernmental transfers to underwrite this allocation Political Exercise Lawrence D. Brown, 2022-03-08 The public health benefits of giving city dwellers increased opportunities to lead physically active lifestyles are well known to urban planners public health scholars and government officials Moreover increases in active living such as walking and cycling help the environment support local businesses and reduce traffic congestion among other advantages But despite wide agreement that active living is both achievable and valuable best practices are not easy to implement In Political Exercise Lawrence D Brown presents five case studies of cities that have promoted active living with varying success through a range of approaches He shows how and why the transformation of a call for public intervention into projects programs and policies is inescapably political Brown argues that in order to implement policies that support active living their proponents must give communities a sense of ownership of recommended changes in the built environment filter the public health agenda through a range of public and private organizations and secure committed political champions

At the intersection of public health and urban planning Political Exercise offers a framework for scholars policy makers and reformers to more productively address both the rationales behind active living and the political strategies that spur change

The Routledge Handbook on Spaces of Urban Politics Kevin Ward, Andrew E. G. Jonas, Byron Miller, David Wilson, 2018-04-17 The Routledge Handbook on Spaces of Urban Politics provides a comprehensive statement and reference point for urban politics. The scope of this handbook is coverage and contributions engages with and reflects upon the most important innovative and recent critical developments to the interdisciplinary field of urban politics drawing upon a range of examples from within and across the Global North and Global South This handbook is organized into nine interrelated sections with an introductory chapter setting out the rationale aims and structure of the Handbook and short introductory commentaries at the beginning of each part It questions the eliding of urban politics into the politics of the city reconsidering the usefulness of the distinction between old and new urban politics considering issues of class gender race and the ways in which they intersect appear and reappear in matters of urban politics how best to theorize the roles of capital the state and other actors such as social movements in the production of the city and finally issues of doing urban political research The various chapters explore the issues of urban politics of economic development environment and nature in the city governance and planning the politics of labour as well as living spaces The concluding sections of the Handbook examine the politics over alternative visions of cities of the future and provide concluding discussions and reflections particularly on the futures for urban politics in an increasingly global and multidisciplinary context With over forty five contributions from leading international scholars in the field this handbook provides critical reviews and appraisals of current conceptual and theoretical approaches and future developments in urban politics It is a key reference to all researchers and policy makers with an interest in urban politics Highway and Transit Investments United States. Government Accountability Office, 2005

# Mega Projects The Changing Politics Of Urban Public Investment Book Review: Unveiling the Magic of Language

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