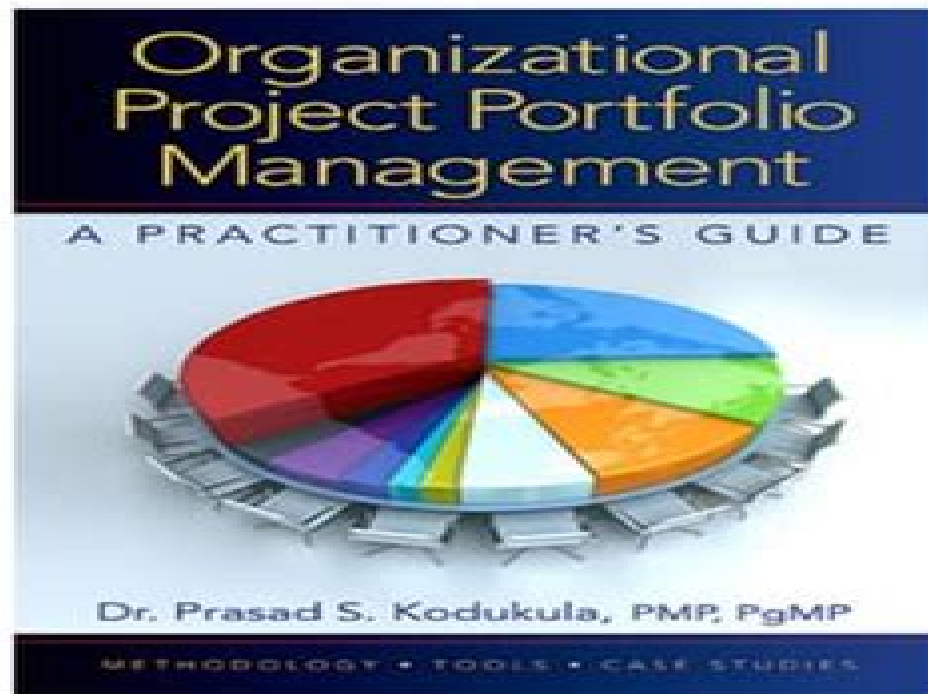


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Organizational Project Portfolio Management A Practitioners Guide

Richard A. Spires



Organizational Project Portfolio Management A Practitioners Guide:

Organizational Project Portfolio Management Prasad Kodukula, 2014 Organizational Project Portfolio Management A Practitioner s Guide offers a generic practical methodology and tool kit to design build and manage a balanced portfolio at any level of the enterprise These techniques can be used irrespective of business industry where the portfolio management group is located within the organizational hierarchy or the type of projects contained Key Features Discusses how the principles of financial portfolio management are applicable to project portfolios and outlines the three key steps to achieving a profitable project portfolio 1 Defining your project investment strategy 2 Selecting the right projects and 3 Effectively managing them Presents a model and PPM methodology for a balanced portfolio based on concepts similar to a framework known as the balanced scorecard that allows you to create a balance along any project characteristic such as size risk and development time Demonstrates how earned value management techniques can be effectively applied at the portfolio level and addresses risk and uncertainty Explains how to reprioritize projects when resources become limited utilize key metrics to monitor and manage portfolio performance and determine whether a project should be continued or terminated Uses a case study to illustrates how you can apply the methods and tools presented throughout the text and includes case study exercises to enhance the learning process WAV TM offers downloadable charts for managing resources discounted cash flow and Monte Carlo simulation spreadsheets and worksheets for portfolio and project case examples in the book available from the Web Added ValueTM Download Resource Center at www.jrosspub.com

Organizational Project Portfolio Management Prasad Kodukula, 2014-06-17 We have implemented the methodology presented in this book and it s been very helpful to me The book presents numerous PPM tools for project selection project ranking data visualization etc and has case study exercises that are highly practical and helpful in illustrating how the methodology and tools presented in the book can be used It is a valuable tool for implementing portfolio management in any company in any industry Bea Swanepoel Portfolio Manager Anglo American plc Organizational Project Portfolio Management A Practitioner s Guide offers a generic practical methodology and tool kit to design build and manage a balanced portfolio at any level of the enterprise These techniques can be used irrespective of business industry where the portfolio management group is located within the organizational hierarchy or the type of projects contained Nominated for the PMI 2014 David I Cleland Project Management Literature Award

Organizational Project Portfolio Management Prasad S. Kodukula Kodukula, 2014-06-01 Organizational Project Portfolio Management A Practitioner s Guide offers a generic practical methodology and tool kit to design build and manage a balanced portfolio at any level of the enterprise These techniques can be used irrespective of business industry where the portfolio management group is located within the organizational hierarchy or the type of projects contained Key Features Discusses how the principles of financial portfolio management are applicable to project portfolios and outlines the three key steps to achieving a profitable project portfolio 1 Defining your project investment strategy 2 Selecting the right

projects and 3 Effectively managing them Presents a model and PPM methodology for a balanced portfolio based on concepts similar to a framework known as the balanced scorecard that allows you to create a balance along any project characteristic such as size risk and development time Demonstrates how earned value management techniques can be effectively applied at the portfolio level and addresses risk and uncertainty Explains how to reprioritize projects when resources become limited utilize key metrics to monitor and manage portfolio performance and determine whether a project should be continued or terminated Uses a case study to illustrates how you can apply the methods and tools presented throughout the text and includes case study exercises to enhance the learning process WAV offers downloadable charts for managing resources discounted cash flow and Monte Carlo simulation spreadsheets and worksheets for portfolio and project case examples in the book available from the Web Added Value Download Resource Center at jrosspub.com

Handbook of Research on Project Management Strategies and Tools for Organizational Success Moreno-Monsalve, Nelson Antonio, Diez-Silva, H. Mauricio, Diaz-Piraquive, Flor Nancy, Perez-Uribe, Rafael Ignacio, 2020-01-17 Project management tools can be used as an alternative to improve and strengthen a company's position in the market However the management of projects has been in constant transformation Elements such as time cost and scope on which it is based have been complemented with other trends such as the project team change management knowledge management good negotiation practices management of stakeholders sustainability etc In order to improve the competitiveness of their company and increase earned value managers must remain up to date on these latest transformations and best practices The Handbook of Research on Project Management Strategies and Tools for Organizational Success is a pivotal reference source that analyzes and disseminates new trends that will allow managers to improve their skills and strengthen the performance of their companies through obtaining better results in the projects undertaken While highlighting topics such as market growth risk management and value creation this book is ideally designed for project managers managers business professionals entrepreneurs academicians researchers and students seeking current research on improving the competitiveness of companies as well as increasing their earned value

The Practitioner's Guide to Program Management Irene Didinsky, 2025-05-13 Programs are essential to executing corporate strategies however their success depends on several critical factors effective stakeholder engagement robust program governance skilled team management a solid program management infrastructure and adherence to a well defined program management lifecycle When these elements are missing or inconsistently applied program execution often fails Knowledge gaps inconsistencies in how program management is defined across industries and the absence of a standardized approach are common pitfalls Despite the high stakes comprehensive resources on program management are surprisingly scarce That's where The Practitioner's Guide to Program Management Second Edition steps in to fill the void This updated edition of the original classic provides a systematic approach to program management addressing the critical need for clear definitions and practical guidance Divided into strategic and tactical parts the book

covers everything from executing corporate strategy through programs to delivering them on time and within budget With easy to follow chapters and helpful visuals this guide empowers program managers to standardize practices and reduce inconsistencies ensuring successful outcomes time and time again Key Features Provides a strategic well defined roadmap and framework for program success built upon mature program management practices Breaks down the complexities of program management with detailed real world examples Addresses how to navigate the new challenges and opportunities in our post Covid world integrating the latest trends to help program managers stay ahead of the curve Describes how organizational structure influences the role of a program manager and introduces the concept of the program management continuum which outlines the four phases within project and program oriented organizational structures Provides an in depth analysis highlighting the importance of aligning program strategy with organizational strategy and describes the elements that program managers and program sponsors create to ensure it throughout the program lifecycle Discusses the future of program management including the adoption of agile methodologies enhancing risk management growing communication and cultural competence fostering innovation and emphasizing sustainability WAV offers Excel and MS Project template files for the business case featured in the book and helpful PowerPoint presentations for the reader available from the Web Added Value™ Download Resource Center at www.jrosspub.com

Government Can Deliver: A Practitioner's Guide to Improving Agency Effectiveness and Efficiency Richard A. Spires, 2023-06-20 Government Can Deliver presents a framework for government agency performance improvement designed to change an inefficient culture and drive operational excellence It outlines how government leaders can drive such change and most importantly it presents a proven approach for creating an environment that will affect positive change This framework a set of practical attributes and implementable best practices tailored for government agencies is based on real world experiences in which government did deliver There are examples in each chapter of agencies that implemented elements of this framework and the resulting impact on agencies operational performance And while mainly using examples from large federal government agencies this book can aid those in all levels of government and differing agency sizes In writing this book Richard endeavored to create a practical guide on transforming government agencies that can benefit all readers whether you have made government service your life study government as an academician or student or are simply a concerned citizen After establishing the need for improved government operations the book presents attributes and best practices for eight solution functions When properly addressed each of these functions can individually and collectively significantly improve an agency s performance The examples and arguments can help agency leaders justify implementing the necessary attributes and best practices to improve their agency s performance The final chapter provides recommendations on how a government agency can develop a transformation plan to incrementally implement the attributes and best practices for each of these eight functions Richard has seen first hand the amazing things government agencies can accomplish when they have experienced capable leaders adopt best practices

tailored for government and appropriately leverage technology to support improved operations Change is hard but through government leaders and employees efforts focused on implementing the right changes agencies can significantly improve their operational performance Under the right conditions magic can and does happen

Internet of Things and Data Analytics Handbook Hwaiyu Geng, 2017-01-10 This book examines the Internet of Things IoT and Data Analytics from a technical application and business point of view Internet of Things and Data Analytics Handbook describes essential technical knowledge building blocks processes design principles implementation and marketing for IoT projects It provides readers with knowledge in planning designing and implementing IoT projects The book is written by experts on the subject matter including international experts from nine countries in the consumer and enterprise fields of IoT The text starts with an overview and anatomy of IoT ecosystem of IoT communication protocols networking and available hardware both present and future applications and transformations and business models The text also addresses big data analytics machine learning cloud computing and consideration of sustainability that are essential to be both socially responsible and successful Design and implementation processes are illustrated with best practices and case studies in action In addition the book Examines cloud computing data analytics and sustainability and how they relate to IoT over the scope of consumer government and enterprise applications Includes best practices business model and real world case studies Hwaiyu Geng P E is a consultant with Amica Research www.AmicaResearch.org Palo Alto California promoting green planning design and construction projects He has had over 40 years of manufacturing and management experience working with Westinghouse Applied Materials Hewlett Packard and Intel on multi million high tech projects He has written and presented numerous technical papers at international conferences Mr Geng a patent holder is also the editor author of Data Center Handbook Wiley 2015

The Risk IT Practitioner Guide Isaca, 2009

The TOGAF® Standard, 10th Edition - ADM Practitioners' Guide The Open Group, 2022-04-26

html body data pb style W1T2LUK justify content flex start display flex flex direction column background position left top background size cover background repeat no repeat background attachment scroll This document is a TOGAF Series Guide A Practitioners Approach to Developing Enterprise Architecture Following the TOGAF ADM It has been developed and approved by The Open Group and is part of the TOGAF Standard 10th Edition Designed to help the Practitioner it provides guidance on using the TOGAF framework to develop maintain and use an Enterprise Architecture It is a companion to the TOGAF framework and is intended to bring the concepts and generic constructs in the TOGAF framework to life It puts forward an approach to develop maintain and use an Enterprise Architecture that aligns to a set of requirements and expectations of the stakeholders and enables predictable value creation This document Introduces key topics of concern Describes the TOGAF Standard concepts related to the topic Shows how it is related to developing maintaining and using an EA Discusses what the Practitioner needs to know Describes what the Practitioner should do with this knowledge It covers the following topics An introduction to the topic including how to use this guide with the TOGAF

framework and definitions Guidance on Enterprise Architecture including what it is and what it is used for Coordinating EA development across the EA Landscape and business cycle Using the ADM to develop an Enterprise Architecture Guidance on using an Enterprise Architecture Guidance on maintaining an Enterprise Architecture **The TOGAF® Standard, 10th Edition - ADM Practitioners' Guide - 2025 Update** The Open Group,2025-06-30 html body data pb style I03V7UM This document is a TOGAF Series Guide A Practitioners Approach to Developing Enterprise Architecture Following the TOGAF ADM It has been developed and approved by The Open Group and is part of the TOGAF Standard 10th Edition Designed to help the Practitioner it provides guidance on using the TOGAF framework to develop maintain and use an Enterprise Architecture It is a companion to the TOGAF framework and is intended to bring the concepts and generic constructs in the TOGAF framework to life It puts forward an approach to develop maintain and use an Enterprise Architecture that aligns to a set of requirements and expectations of the stakeholders and enables predictable value creation This document Introduces key topics of concern Describes the TOGAF Standard concepts related to the topic Shows how it is related to developing maintaining and using an EA Discusses what the Practitioner needs to know Describes what the Practitioner should do with this knowledge It covers the following topics An introduction to the topic including how to use this guide with the TOGAF framework and definitions Guidance on Enterprise Architecture including what it is and what it is used for Coordinating EA development across the EA Landscape and business cycle Using the ADM to develop an Enterprise Architecture Guidance on using an Enterprise Architecture Guidance on maintaining an Enterprise Architecture A quality hard copy of the TOGAF method easier to read than endless htm docs or huge pdfs The TOGAF framework has become the de facto standard for developing Enterprise Architectures A good one stop shop guide and toolsets for getting your Enterprise Architecture right A lot of thought experience and funding have gone into this and the results are well worth the price you pay for the book and the actual accreditation should you or your organization wish to go down that route Amazon Comment it still is the best documented Enterprise Architecture method publicly available The book is of high quality binding and will endure browsing through the pages for a long time Amazon Comment **Digital Information Design (DID) - A Practitioner Guide** Brian Johnson,Chris Verhoef,Leon-Paul de Rouw,2023-06-02 We DID IT so can you DID is Digital Information Design IT is of course the ubiquitous Information Technology that is so simple so easy to design and change that it sorry IT never goes wrong and all you need to do is to teach a few people a bit about coding implementing and a best practice More seriously if all of IT projects were successful Digital Information Design would be a waste of time However the failure rate of IT outsourcing deals is around 40% and hiring a sourcing consultant increases the odds of failure IT enabled enterprises thus need to know themselves how to govern the IT function DID is the only best practice that recognizes that to do just that You need more than best practice and inevitably more than one best practice as well as people who understand that there is no such thing as simple easy to design IT that never changes Therefore to support your work Digital Information Design DID guidance has

been developed as a good practice to get it actually governed and done People working in IT rarely have proficient domain experience like working as a user customer in the line of business that is employing their IT services to perform what once were manual activities Vice versa people working in the line of business are rarely well versed in designing complex IT systems and processes but times have changed The DID framework aids in bringing together the right mix of IT and domain expertise thereby helping to connect both views of the same albeit complex IT enabled world DID recognizes complexity demands inclusivity of all stakeholders in design and provides a simple yet useful model to identify key resources And it recognizes that you cannot do everything using a single governing concept If you want to come to grips with designing business services that can be relied upon try using DID This book is about the design and functioning of enterprise wide business information management using intelligent customer principles with particular regard to digitization The DID framework is used to describe position and provide tools for the design of the intelligent customer function focusing on the enterprise information assets This framework has been set up to effectively shape business information management within an enterprise with the aim of ensuring a better use of information and technology in the enterprise DID Practitioner guide is part of the DID library and specifically deals with the ability of an enterprise to manage and control data services from a practical viewpoint The principles are written so that they can be used in various disciplines of supporting services and the primary processes of both for profit or not for profit enterprises

Implementing Project Portfolio Management Dr.

Panos Chatzipanos, Dr. Te Wu, 2018-10-18 Implementing Project Portfolio Management addresses the how tos of portfolio management It is designed for three primary audience groups Business Executives Portfolio Leaders and Practitioners and Portfolio Thinkers The authors provide insights on how to apply the performance management domains covered in the standard that are in practice today by introducing tools and templates into their discussion Far reaching in its impact on portfolio management practitioners thinkers stakeholders and the wider project management community this guide envisions the continued transformation of portfolio management with the changing needs of organizations and advances in technology

A pocket companion to PMI's PMBOK® Guide sixth Edition Anton Zandhuis, Thomas Wuttke, 2019-04-10 Note This pocket book is available in the following languages English German Dutch This pocket guide is based on the PMBOK Guide Sixth Edition It contains a summary of the PMBOK Guide to provide a quick introduction as well as a structured overview of this framework for project management This pocket guide deals with the key issues and themes within project management and the PMBOK Guide as follows Key terms and definitions in the project management profession A short overview of the activities of PMI Inc the organization and its standards PMBOK Guide Standard for Project Portfolio Management Standard for Program Management and other standards The essentials of the Project Lifecycle and Organization What are the key project management knowledge areas and processes Main target Group for this pocket guide is anyone with an interest in understanding the PMBOK Guide framework or a systematic approach for project management The book is also very useful

for members of a project management team in a project environment using the PMBOK Guide as a shared reference A complete but concise description of the PMBOK Guide for anyone involved in projects or project management Enterprise Project Portfolio Management Dr. Richard Bayney,Ram Chakravarti,2012-08-11 This unique guide and professional reference presents a structured framework for practitioners and students of project program and portfolio management to enhance their strategic and analytic capabilities in the evolving discipline of project portfolio management PPM It provides a practical step by step approach to building competencies in categorizing evaluating optimizing prioritizing and managing an IT pharmaceutical biotech or other complex R D oriented portfolio of investments **Managing Credit Risk in Corporate Bond Portfolios** Srichander Ramaswamy,2004-03-29 Expert guidance on managing credit risk in bond portfolios Managing Credit Risk in Corporate Bond Portfolios shows readers howto measure and manage the risks of a corporate bond portfolioagainst its benchmark This comprehensive guide explores a widerange of topics surrounding credit risk and bond portfolios including the similarities and differences between corporate andgovernment bond portfolios yield curve risk default and creditmigration risk Monte Carlo simulation techniques and portfoliosselection methods Srichander Ramaswamy PhD Basel Switzerland is Head ofInvestment Analysis at the Bank for International Settlements BIS in Basel Switzerland and Adjunct Professor of Banking andFinance University of Lausanne Agile Portfolio Management Klaus Nielsen,2021-09-27 Agile Portfolio Management deals with how an organization identifies prioritizes organizes and manages different products This is done in a streamlined way in order to optimize the development of value in a manner that s sustainable in the long run It ensures that a company provides their clients with the best value for their investment A good portfolio manager understands and follows the agile principles while also considering the various factors needed to successfully manage numerous teams and projects The project management offices of many organizations are faced with the reality of more and more agile deliverables as part of agile transformations however they lack the knowledge to perform these tasks Researchers and practitioners have a good understanding of project program and portfolio management from a plan based perspective They have common standards from Axelos PMI and others so they know the best practices The understanding of agile on a team level is fairly mature and the knowledge of more agile teams scaling is increasing However the knowledge of agile portfolio management is still limited The aim of this book is to give the reader an understanding of management of a portfolio of agile deliverables what the options are theory what we know research and what others are doing practice Many organizations in banking or insurance to name a few are in the middle of major agile transformations with limited knowledge of the practice In this book the author collects and analyzes common practices in various industries He provides both theory and through case studies the practical aspects of agile portfolio management **Optimizing Corporate Portfolio Management** Anand Sanwal,2007-04-27 If where an organization allocates its resources determines its strategy why is it that so few companies actively manage the resource allocation process Optimizing Corporate Portfolio Management Aligning

Investment Proposals with Organizational Strategy goes beyond platitudes about why you should use corporate portfolio management CPM by offering a practical methodology to bring this powerful discipline to your organization Optimizing Corporate Portfolio Management takes an expansive view of where CPM can be utilized by demonstrating that it can be used across any business line product group or functional area e g IT R D innovation marketing salesforce capital expenditure etc CPM is appropriate anywhere discretionary investments are being selected and executed As a result other terms used to describe portfolio management such as IT portfolio management enterprise portfolio management and project portfolio management are all merely subsets or slices of CPM The book is written by Anand Sanwal an expert on CPM who has led American Express CPM discipline referred to as American Express Investment Optimization American Express CPM efforts are widely recognized as the most extensive substantial and progressive deployment of CPM across any organization Sanwal avoids academic theories and consultant jargon to ultimately deliver pragmatic and proven recommendations on how to make CPM a reality The book features a foreword by Gary Crittenden former CFO and EVP of American Express and several case studies from leading financial services technology and government organizations utilizing CPM Additionally the book has received significant praise from thought leaders at Google HP American Express The CFO Executive Board Gartner Accenture Marketing Sciences The Wharton School of Business and many others

Management of Innovation and Product Development Marco Cantamessa, Francesca Montagna, 2023-04-04 This textbook provides a unique and original understanding on innovation and on product design and development and on their tight interconnections It presents an integrated and holistic perspective on these two fields allowing readers to understand how the phenomenon of innovation occurs and must be managed at different and interacting levels from corporate strategy to design decision making This book explores these themes in a scientifically rigorous manner associating academic findings with examples from business It provides readers with the conceptual and decision making tools required to understand and manage the process of innovation at different levels from the analysis of industry wide phenomena to the formulation of a strategy and from the planning of operations to the management of technical choices Chapters cover innovation as an economic and social phenomenon the formulation of innovation strategy the management of product development processes and projects and the technical design of products and services Offering an invaluable resource to postgraduate students in economics management and engineering this book is also intended for managers and entrepreneurs The book s topics are covered by associating academic findings with examples from business For this new second edition of the book case studies are made available through a companion LinkedIn page that is continuously updated by authors and by readers while pointers to complementary content available on the internet are provided throughout the text

Handbook of Research on Leveraging Risk and Uncertainties for Effective Project Management Raydugin, Yuri, 2016-11-29 The proper understanding and managing of project risks and uncertainties is crucial to any organization It is of paramount importance at all phases of

project development and execution to avoid poor project results from meager economics overspending reputation and environmental damage and even loss of life The Handbook of Research on Leveraging Risk and Uncertainties for Effective Project Management is a comprehensive reference source for emerging perspectives of managing risks associated with the execution and development of projects Highlighting innovative coverage written by top industry specialists such as complexity theory psychological bias and risk management fallacies probabilistic risk analysis and various aspects of project decision making this book is ideally designed for project and risk managers project engineers cost estimators schedulers safety and environmental protection specialists corporate planners financial and insurance specialists corporate decision makers as well as academics and lecturers working in the area of project management and students pursuing PMP PMI RMP ISO 31000 etc certification

Realoptionen als Controlling-Instrument Gunnar Pritsch, 2013-07-02 Die Arbeit von Pritsch ist eingebettet in ein Forschungsprogramm das die Berprfung der Tragfhigkeit bzw Sinnhaftigkeit des Rationalit tssicherungs ansatzes des Controlling zum Inhalt hat hnlich wie dies f r die ebenfalls in dieser Reihe erschienene Dissertation von U von Rechberg bezogen auf Kostensch tzmodelle galt befasst sich die vorliegende Dissertation mit der Berprfung der Frage ob und inwieweit ein neues Instrument der Willensbildung hilft bestehende Rationalit tsdefizite zu vermindern Die von Pritsch untersuchten Realoptionen bieten in mehrfacher Hinsicht ein lohnendes Forschungsfeld Sie genie en in der Theorie eine stark steigende Aufmerksamkeit die bisherige Diskussion ist fast ausschlie lich auf instrumentell methodische Fragen gerichtet und das Anwendungspotenzial wurde bislang ebenso wenig hinreichend untersucht wie Fragen des Implementierungsprozesses Die Abdeckung des genannten Forschungsziels stellt erhebliche Anforderungen an den Forscher Er muss Berintime Kenntnisse des komplexen und anspruchsvollen Instruments ebenso verf gen wie Ber die Theorieans tze des Controlling Zudem l t sich die gestellte Forschungsfrage nicht ausschlie lich abstrakt beantworten sondern bedarf eines empirischen Bezugs Diesen Anforderungen wird Pritsch wie die vorliegende Arbeit zeigt in hervorragender Weise gerecht

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