

CIMA

Pillar P

P3 – Performance Strategy

Specimen Examination Paper

Instructions to candidates

You are allowed three hours to answer this question paper.
You are allowed 20 minutes reading time before the examination begins during which you should read the question paper and, if you wish, highlight and/or make notes on the question paper. However, you will not be allowed, under any circumstances , to open the answer book and start writing or use your calculator during this reading time.
You are strongly advised to carefully read ALL the question requirements before attempting the question concerned (that is, all parts and/or sub-questions). The requirements for all questions are contained in a dotted box.
ALL answers must be written in the answer book. Answers or notes written on the question paper will not be submitted for marking.
Answer ALL compulsory questions in Section A on page 8.
Answer TWO of the three questions in Section B on pages 9 to 12.
Maths Tables are provided on pages 13 and 16.
The list of verbs as published in the syllabus is given for reference on page 17.
Write your candidate number, the paper number and examination subject title in the spaces provided on the front of the answer book. Also write your contact ID and name in the space provided in the right hand margin and seal to close.
Tick the appropriate boxes on the front of the answer book to indicate which questions you have answered.

P3 – Performance Strategy

P3 Performance Strategy Study Text Paper P3

Michele Robert



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CIMA Official Learning System Performance Strategy Paul M. Collier, Paul M. M Collier, Samuel Agyei-Ampomah, 2009-07-28 CIMA Official Learning Systems are the only textbooks recommended by CIMA as core reading. Written by the CIMA examiners, markers and lecturers, they specifically prepare students to pass the CIMA exams first time. Fully updated to reflect the 2010 syllabus, they are crammed with features to reinforce learning, including step by step coverage directly linked to CIMA's learning outcomes, fully revised examples and case studies, extensive question practice to test knowledge and understanding, integrated readings to increase understanding of key theory, colour used throughout to aid navigation. The Official Learning systems are the only study materials endorsed by CIMA. Key sections written by former examiners for the most accurate up to date guidance towards exam success. Complete integrated package incorporating syllabus guidance, full text recommended articles, revision guides and extensive question practice. ACCA P5 - Advanced Performance Management - Study Text 2013 BPP Learning Media, 2011-12-15 This examiner reviewed Study Text covers all that you need to know for P5. It features plenty of recent case studies illustrating key syllabus areas and questions to hone your understanding of what you have just read. This paper tests your application of knowledge so these studies and questions are key learning tools. You will also find up to date information on the latest management theories and techniques which feature highly in this paper. Then there are plenty of exam tips to guide your study and help you focus on what is essential to know. Now it's up to you. **ACCA Options P5 Advanced Performance Management Study Text 2014** BPP Learning Media, 2014-06-01 The examining team reviewed P5 Study Text covers all the relevant ACCA P5 syllabus topics. It explores the principles of performance management and how they can be applied in a range of different organisations. Detailed case studies about how performance management issues are addressed in the real world will help build your understanding and reinforce learning. ACCA Paper P5 - Advanced Performance Management Practice and revision kit BPP Learning Media, 2013-01-01 The examiner reviewed P5 Practice and Revision Kit provides invaluable guidance on how to approach the exam and contains past ACCA exam questions for you to try. The examiner has emphasised that simply understanding the advantages and disadvantages of different performance management approaches will not be sufficient to pass the exam. You must apply specific knowledge to the scenarios in the exam questions. The questions in the Practice and Revision Kit reflect the scenario based questions you will find on the exam. **ACCA Paper P5 - Advanced Performance Management Study Text** BPP Learning Media, 2009-07-01 The Association of Chartered Certified Accountants (ACCA) is the global body for professional accountants. With over 100 years of providing world class accounting and finance qualifications, the ACCA has significantly raised its international profile in recent years and now supports a BSc Hons in Applied Accounting and an MBA. BPP Learning Media is an ACCA Official Publisher. Paper P5 Advanced Performance Management is an optional paper at Professional level. It builds on the performance management techniques introduced in Paper F5. There is also a significant

element of strategic thinking and thus P5 has links with paper P3 Business Analysis The syllabus looks at external factors that affect the organisation's performance such as stakeholders Internal factors are also considered including the design features of effective performance management information and monitoring systems Ethics is introduced as a key ACCA topic Finally the syllabus considers the impact of current developments in management accounting and performance management on organisational performance This examiner reviewed Study Text covers all that you need to know for P5 It features plenty of recent case studies illustrating key syllabus areas and questions to hone your understanding of what you have just read This paper tests your application of knowledge so these studies and questions are key learning tools You will also find up to date information on the latest management theories and techniques which feature highly in this paper Then there are plenty of exam tips to guide your study and help you focus on what is essential to know Now it's up to you BPP Learning Media is the publisher of choice for many ACCA students and tuition providers worldwide Join them and plug into a world of expertise in ACCA exams

CIMA E3 BPP Learning Media, 2012-08-01 CIMA offers a business qualification with a finance focus aiming to produce members with accounting prowess who are skilled in strategic decision making 98% of its members work in business the highest proportion of any worldwide accountancy body Paper E3 Enterprise Strategy is a wide ranging exam that includes aspects of strategic analysis choice and implementation To pass candidates need both technical knowledge and the ability to apply their knowledge to specific scenarios The syllabus is split into four areas Interacting with the Competitive Environment 20% Change Management 20% Evaluation of Strategic Options 30% Implementation of Strategic Plans 30% The first section explores the impact and influence of an organisation's environment on its strategy An organisation needs to take account of its environmental context as well as its own internal capabilities when assessing the strategic options available to it Having identified these options it then has to evaluate them to decide which is the most appropriate to pursue The E3 syllabus recognises that implementing strategic plans involves managing change and 20% of the syllabus is now devoted to issues involved in managing the change process Change Management has not previously been examined at Strategic Level in the CIMA exams The final section of the syllabus looks at the ways organisations control and measure the performance of the strategies they have implemented The E3 Study Text provides you with comprehensive coverage of the principles of business strategy and how they can be applied to design and implement enterprise strategies The Text also offers a range of short case studies which illustrate how business strategy ideas are applied in the real world In the E3 exam your ability to apply knowledge to a scenario is as important as pure knowledge but it is still crucial to have a sound understanding of the key terms and ideas The key terms feature in the text will help you identify these key terms while the section summaries provide a convenient overview of each section of the text

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Media, 2013-01-09 The Financial Strategy Practice Revision Kit allows you to apply your knowledge by putting theory in to practice It contains three complete mock exams and many past exam questions on every area of the syllabus The questions are supported by detailed solutions and tips on how to approach questions and earn easy marks Through practice you are equipped with the best techniques to face the exam and earn the maximum number of marks **Energy Research**

Abstracts ,1979 **CIMA Paper P3, Performance Strategy** Chartered Institute of Management Accountants Staff, 2013-06-01 **CIMA Official Learning System Enterprise Strategy** Neil Botten, 2009-07-18 CIMA Official Learning

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