

ORGANIZATIONAL PROJECT MANAGEMENT MATURITY MODEL (OPM3[®])

Knowledge Foundation

Third Edition



Organizational Project Management Maturity Model

Opm3 Knowledge Foundation

JS Bruner



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Aufgabenstellungen vorgestellt die vom Leser sukzessive gelöst werden Tests Projektarbeiten Fallstudien und weitere Aufgaben unterstützen den Selbstlern Effekt Das Buch zeichnet sich durch ein hohes Maß an Verständlichkeit und Praxis heraus Ein Buch das den Leser an die Hand nimmt ohne ihn zu bevormunden Der Inhalt IT Anwendungen IT Architekturen IT Management IT Anwendungsentwicklung Die Zielgruppe Studierende in den bisherigen Diplom und neuen Masterstudiengängen Master in Information Systems Master Wirtschaftsinformatik Master in Business Administration Die Autoren Die Autoren lehren im Fach Wirtschaftsinformatik Information Systems der Hochschule Niederrhein und verfügen über umfangreiche Praxis und Forschungserfahrungen

Developing Organizational Maturity for Effective Project Management Silvius, Gilbert, Karayaz, Gamze, 2018-03-09 Despite criticism for their serious shortcomings maturity models are widely used within organizations The appropriate applications of these models can lead to organizational and corporate success Developing Organizational Maturity for Effective Project Management is a critical scholarly publication that explores the successes and failures of maturity models and how they can be applied competently to leadership within corporations Featuring coverage on a wide array of topics such as project management maturity agile maturity and organizational performance this publication is geared toward professionals managers and students seeking current research on the application of maturity models to corporate success

Cambridge Handbook of Organizational Project Management Shankar Sankaran, Ralf Müller, Nathalie Drouin, 2017-05-23 In recent years organizational project management OPM has emerged as a field focused on how project program and portfolio management practices strategically help firms realize organizational goals There is a compelling need to address the totality of project related work at the organizational level providing a view of organizations as a network of projects to be coordinated among themselves integrated by the more permanent organization and to move away from a focus on individual projects This comprehensive volume provides views from a wide range of international scholars researching OPM at a cross disciplinary level It covers concepts theories and practices from disciplines allied to management such as strategic management organization sciences and behavioural science It will be a valuable read for scholars and practitioners alike who are looking to enrich their understanding of OPM and further investigate this new phenomenon

Eine neue Definition agilen Projektmanagements Jörg Leute, 2014-10-21 Projekte sind im digitalen Zeitalter gewaltigen Herausforderungen ausgesetzt Nicht nur die technische Komplexität sondern auch die erhöhten Qualitätserwartungen sowie sich ständig ändernde Prioritäten üben Druck auf Projektteams aus Viele Organisationen setzen zur Bewältigung dieser erhöhten Anforderungen erfolgreich auf agiles Projektmanagement Dieser Lösungsansatz bietet gegenüber traditionellen Verfahren den Vorteil von Entfaltung an Kreativität persönlicher und direkter Kommunikation sowie Verlagerung von Verantwortung vom Management hin zu den Teammitgliedern Ebenso verblüffend wie der tatsächlich messbare Erfolg ist allerdings dass bislang noch kein nachvollziehbares und belastbares Grundverständnis der eigentlichen Natur agilen Projektmanagements erreicht wurde Selbst dessen grundlegendes Konstrukt die Agilität ist

undurchsichtig und allenfalls anekdotenhaft fundiert Der Autor widmet sich in daher zunächst grundlegend dem Thema der Agilität Durch die Isolierung von Einflüssen die die traditionelle Software Systementwicklung hin zur agilen Software Systementwicklung weiterentwickelten wird eine neue Sichtweise auf den Begriff Agilität erarbeitet Agilität stellt aus dieser Perspektive heraus einen Satz konkreter Anweisungen managementphilosophischer Anschauungen und industrieller Methoden dar die auf die Softwareentwicklung eingewirkt haben Aus dieser Definition heraus ergibt sich agiles Projektmanagement als ein Satz von Anforderungen in den Dimensionen Methode Prozess organisatorische Einbettung und schließlich in Form bestimmter Meta Regeln einer Vorgabe an die organisationsinterne Kultur Der Autor zeigt dass agiles Projektmanagement gerade aufgrund seiner softwareneutralen Wurzeln auch über die Softwareentwicklung hinaus einsetzbar ist Darüber hinaus liefert er eine Benchmark zur Überprüfung vorhandener Rahmenwerke agilen Projektmanagements

Information Systems and Technologies Alvaro Rocha,Hojjat Adeli,Gintautas Dzemyda,Fernando Moreira,2022-05-10 This book covers the following main topics A information and knowledge management B organizational models and information systems C software and systems modeling D software systems architectures applications and tools E multimedia systems and applications F computer networks mobility and pervasive systems G intelligent and decision support systems H big data analytics and applications I human computer interaction J ethics computers and security K health informatics L information technologies in education M information technologies in radio communications N technologies for biomedical applications This book is composed by a selection of articles from The 2022 World Conference on Information Systems and Technologies WorldCIST 22 held between April 12 and 14 in Budva Montenegro WorldCIST is a global forum for researchers and practitioners to present and discuss recent results and innovations current trends professional experiences and challenges of modern information systems and technologies research together with their technological development and applications *Gower Handbook of Project Management* Rodney Turner,2016-04-22 This Handbook was the first APM Body of Knowledge Approved title for the Association for Project Management Over the course of five editions Gower Handbook of Project Management has become the definitive desk reference for project management practitioners The Handbook gives an introduction to and overview of the essential knowledge required for managing projects The team of expert contributors selected to introduce the reader to the knowledge and skills required to manage projects includes many of the most experienced and highly regarded international writers and practitioners The Fifth Edition has been substantially restructured All but two of the authors are new reflecting the fast changing and emerging perspectives on projects and their management The four sections in the book describe Projects their context value and how they are connected to organizational strategy Performance describing how to manage the delivery of the project covering scope quality cost time resources risk and sustainability Process from start up to close down Portfolio the project and its relationship to the organization The discrete nature of each chapter makes this Handbook a wonderful source of advice and background theory that is easy to consult

Gower Handbook of Project Management is an encyclopaedia for the discipline and profession of project management a bible for project clients contractors and students

Organizational Enablers for Project Governance Ralf Müller,Jingting Shao,Sofia Pemsel,2016-01-01 While corporate culture plays a significant role in the success of any corporation governance and governmentality not only determine how business should be conducted but also define the policies and procedures organizations follow to achieve business functions and goals In their book *Organizational Enablers for Project Governance* Ralf M ller Jingting Shao and Sofia Pemsel examine the interaction of governance and governmentality in various types of companies and demonstrate how these factors drive business success and influence project work efficiency and profitability The data for the studies was collected through interviews with six companies in Sweden and China and a global web based questionnaire that garnered 208 responses Using this data the authors conducted four studies employing various research methodologies to investigate the different systems of governance and their relationships to organizational success Based on these results the authors discovered that organizational enablers including key factors such as leadership governance and influence of project managers have a critical impact on how organizations operate adapt to market fluctuations and forces and make essential changes over time

Middle Managers in Program and Project Portfolio Management Tomas Blomquist,Ralf Müller,2006-01-01 The increasing projectization of organizations has led to a greater reliance on program and project portfolio management and middle managers are playing a central role in the management of multiple simultaneous projects Experienced project managers understand the value of defining project roles and responsibilities but what are middle managers roles and responsibilities in program and project portfolio management What are the best practices of successful companies today

Methods of IT Project Management Jeffrey L. Brewer,Kevin C. Dittman,2018-09-15 Methods of IT Project Management Third Edition is built around the latest version of the Project Management Body of Knowledge PMBOK and covers best practices unique to the IT field It is designed for use in graduate advanced undergraduate and professional IT project management courses to prepare students for success in the IT field and to prepare them to pass the Project Management Professional PMP certification exam given by the Project Management Institute PMI the world s leading certification in the field of project management Unlike other project management texts *Methods of IT Project Management* follows the IT project life cycle from overview and initiation to execution control and closing An enterprise scale IT project macro case study runs through the entire text Each section presents mini cases based on the larger case and focuses on new concepts presented in each section Readers gain practical knowledge of IT project management workflows at scale while building technical knowledge and skills required to pass the PMP Mini case studies encourage deep retention prompt rich in class discussion and challenge more advanced students and professionals alike Unique skills covered can be put directly into practice An appendix presents practice study questions and advice on preparing for and passing the PMP exam The revised third edition includes expanded coverage of agile system development methodologies leadership and negotiation skills and

process maturity models Supply Chain Project Management. James B. Ayers, 2009-10-14 Improving supply chain efficiency especially in an unsettled business climate requires that managers go beyond doing business as usual They must apply inspiration and perspiration in a structured collaborative and measurable approach that blends project management with supply chain management knowledge and practice Supply Chain Project Ma Contextualization of Project Management Practice and Best Practice Claude Besner, Brian Hobbs, 2012-07-01 Contextualization of Project Management Practice and Best Practice contributes to a better understanding of project management practice by investigating the use and usefulness of project management practices tools and techniques The study examines practice variations among organizational project management and project contexts and performance The use of project management practices tools and techniques is seen here as an indicator of the realities of practice A clear understanding of the state of professional practice is particularly important to future development in the field of project management Directly observing what project practitioners do and how they put into action their knowledge and competencies is a means to understand their practice

INFORMATION TECHNOLOGY PROJECT MANAGEMENT, THIRD EDITION KELKAR, S. A., 2013-01-01 This book in its third edition is aimed at emphasizing the fundamental concepts associated with IT Project Management from a balanced perspective of theory and practice By presenting the information in an abstracted form this text guides the students through all phases of project life cycle i e initiation planning execution monitoring and control and closure Besides such general management activities this book comprehensively deals with all critical dimensions of project such as scope time cost quality human resources communication risk procurement and integrations in order to enhance the reader's understanding of technical competencies required in project management NEW TO THIS EDITION Incorporates all the changes brought about in PMBOK 2008 Fourth Edition and ISO9000 2008 Though the basic structure of this book remains the same several chapters have been modified and reorganized according to the latest trends This book is well suited for an academic course one semester on IT project management or for conducting an equivalent training programme for IT professionals IT project managers who are aspiring to get appropriate certification course based on PMBOK 2008 Fourth Edition from PMI USA will be greatly benefited by reading this book Besides this book will be equally useful for the software professionals who wish to grasp the essentials without attending a formal instructional course on the subject *Strategic IT Management* KELKAR, S. A., 2010-01-30 This book allows students to learn the essentials of theory and practice of Strategic Information Technology IT Management through serialization of key points The book is structured into three units and ten appendices Unit I on Strategic Role of IT explains the need for IT management and discusses its role in business and decision making Besides different types of IT and business models are explained Unit II on Planning for IT Support discusses the various IT management processes IT service management management of information resources strategic planning for IT and IT investments Unit III on Ensuring IT Support focuses on implementation of security aspects organization structure of IT and

management of information systems In addition the appendices complement the three units with a view to equipping the readers with the basics of information technology information systems strategy and planning engineering economy risk management and configuration management Publisher s description Software Process and Product Measurement Alain Abran, René Braungarten, Reiner R. Dumke, Juan J. Cuadrado-Gallego, Jacob Brunekreef, 2009-11-02 This book constitutes the refereed proceedings of two joint events the International Workshop on Software Measurement IWSM 2009 and the International Conference on Software Process and Product Measurement Mensura 2009 held in Amsterdam The Netherlands in November 2009 The 24 revised full papers presented were carefully reviewed and selected from numerous submissions for inclusion in the book This book considers issues such as the applicability of measures and metrics to software the efficiency of measurement programs in industry and the theoretical foundations of software engineering

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